The table below shows the corporate performance indicators in the Council Plan for 2009 onwards. Where these were measured in 2008/09 the 2008/09 target and outturn is shown. Where appropriate a commentary follows the PI to provide some context.

| | | | Set targets | 2008-09 target / | | Targets | |
|----------|--|-----------------|----------------------|------------------|------------------|------------------|------------------|
| PI Ref | PI Description | HoS | or baseline in 2009? | outturn | 09/10 | 10/11 | 11/12 |
| Priority | - Town centre- Outcome measures | | | | | | |
| | %age satisfied with retail & leisure facilities in town centre (source - Customer Panel survey) | Phil Street | Т | 20% | 20% | 21% | 22% |
| | %age satisfied with transport links to/from the town centre (source - Customer Panel survey) | Hugh Bennett | Т | 25% | 26% | 27% | 28% |
| | %age satisfied with Christmas lights (source - Customer Panel survey | Phil Street | Т | 35% | 37% | 39% | 41% |
| | %age satisfied with the range and quality of shops (source - Customer Panel survey) | Phil Street | Т | 18% | 18% | 19% | 20% |
| Priority | - Town centre - Output measures | | | | | | |
| | Net number of new businesses in town centre (with a shop front). New indicator | Phil Street | В | n/a | n/a | n/a | n/a |
| | Town centre car park usage. New indicator | Mike Bell | В | n/a | n/a | n/a | n/a |
| | Community transport usage. New indicator | Hugh Bennett | В | n/a | n/a | n/a | n/a |
| | Shopmobility centre usage. New indicator | Mike Bell | Т | n/a | 150 per month | 160 per month | 170 per month |
| Priority | - Housing - Outcome measures | | | | | | |
| | Satisfaction measures for DFGs (existing survey to be revised) | Dave Hammond | В | n/a | n/a | n/a | n/a |
| NI 155 | No. of affordable homes delivered | Dave Hammond | Т | 80 / 145 | 80 | 80 | 80 |

| | PI Description | HoS Set targets or baseline in 2009? | 2008-09 target / | Targets | | | |
|---|--|--|---|--|--|--|--|
| PI Ref | | | | outturn | 09/10 | 10/11 | 11/12 |
| 2011). T year, ou dwelling units ori | ntary let is set at 80 per annum as this reflects Three years into the strategy we are just a r average over 3 years is 88 pa, slightly a s over the next two years. Therefore if al ginally started in 07/08 and originally due tly very high outturn compared to target | about on targe ahead of targe comes to fruit to be comple | t having delivere t. We only have tion we will just a | d 72 in 06/07 and 46 definite schemes that about make our five | 6 in 07/08. The at promise del year target. <i>A</i> | erefore with ou ivery of anotho a considerable | ır 1\45 this er 158 number of |
| NI 156 | No. of households occupying temporary accommodation | Dave Hammond | Т | 34 / 13 | < 34 | < 34 | < 34 |
| | | | | | | | introduced |
| tempora below th our abilit econom | ding BDHT to provide dispersed temporary accommodation, this figure fluctuates be Governments target or 34 and of course to manage the position, especially if which downturn | dependent up se our aim is to | on cases present of keep usage to | els. Whilst at the end Iting as homeless. T an absolute minimur | of this last ye he target is to n. But factors | ear we were do maintain our pout of out of our con | own to 13 in position etrol will lim |
| tempora below th our abilit econom | ry accommodation, this figure fluctuates be Governments target or 34 and of course to manage the position, especially if wic downturn - Housing - Output measures Average time from referral to | dependent up se our aim is to e experience a | on cases present of keep usage to | els. Whilst at the end ating as homeless. The an absolute minimur assessions presentin | of this last ye he target is to n. But factors | ear we were do maintain our pout of out of our con | own to 13 in position etrol will lim |
| empora below th bur abilit econom | ry accommodation, this figure fluctuates be Governments target or 34 and of course to manage the position, especially if whic downturn - Housing - Output measures Average time from referral to completion for DFGs - category 1 Average time from referral to | Dave Hammond Dave | on cases presen o keep usage to an upturn in repo | els. Whilst at the end ating as homeless. The an absolute minimures sessions presenting. No target / 35 weeks No target / 42 | of this last ye he target is to n. But factors g as homeles | ear we were do maintain our pout of our con s as a result o | own to 13 i position trol will lim f the |
| tempora below th our abilit econom | ry accommodation, this figure fluctuates the Governments target or 34 and of course to manage the position, especially if whic downturn - Housing - Output measures Average time from referral to completion for DFGs - category 1 | dependent up se our aim is to e experience a Dave Hammond | on cases present to keep usage to an upturn in repo | els. Whilst at the end ating as homeless. T an absolute minimur essessions presentin No target / 35 weeks | of this last ye he target is to n. But factors g as homeles 34 weeks | ear we were do maintain our out of our con s as a result o | own to 13 i cosition trol will lim f the |
| tempora below th our abilit econom | ry accommodation, this figure fluctuates be Governments target or 34 and of course to manage the position, especially if whic downturn - Housing - Output measures Average time from referral to completion for DFGs - category 1 Average time from referral to completion for DFGs - category 2 Average time from referral to | Dave Hammond Dave Hammond Dave | on cases present of keep usage to an upturn in repo | els. Whilst at the end ating as homeless. The an absolute minimures sessions presenting. No target / 35 weeks No target / 42 weeks No target / 58 | of this last yethe target is to m. But factors g as homeles 34 weeks | ear we were do maintain our out of our cons s as a result on 34 weeks | own to 13 in the social strong will limited from the second secon |

measure

Hammond

Priority – Sense of Community Outcome measures

| | | | Set targets | 2008-09 target / | | Targets | |
|--------|--|-----------|----------------------|------------------|-------|---------|-------|
| PI Ref | PI Description | HoS | or baseline in 2009? | outturn | 09/10 | 10/11 | 11/12 |
| | cial Behaviour and Crime | | | | | | |
| NI 17 | Perception of anti social behaviour - Annual (source - Place survey/ Customer Panel survey) | Mike Bell | В | n/a | n/a | n/a | n/a |
| NI 21 | Dealing with local concerns about anti-social behaviour and crime issues by the local council and police - Annual (source - Place survey/ Customer Panel survey) | Mike Bell | В | n/a | n/a | n/a | n/a |
| NI 27 | Understanding of local concerns about anti-social behaviour and crime issues by the local council and police – Annual (source - Place survey/ Customer Panel survey) | Mike Bell | В | n/a | n/a | n/a | n/a |
| Commu | nity Events | | | | | | |
| | Active survey (Sport England) - Satisfaction | Mike Bell | Т | | 68% | 70% | 72% |
| | Satisfaction with parks & open spaces (source - Customer Panel Survey) | Mike Bell | Т | 67% | 69% | 71% | 73% |
| | Satisfaction with bandstand (source - Customer Panel Survey) | Mike Bell | Т | 34% | 34% | 36% | 38% |
| | Satisfaction with street theatre (source - Customer Panel Survey) | Mike Bell | Т | 29% | 31% | 33% | 35% |
| | Satisfaction with indoor sports facilities (source - Customer Panel Survey) | Mike Bell | T | 26% | 28% | 30% | 32% |
| | Satisfaction with outdoor sports facilities (source - Customer Panel Survey) | Mike Bell | Т | 22% | 24% | 26% | 28% |
| | Satisfaction with bonfire night (source - Customer Panel Survey) | Mike Bell | Т | 23% | 25% | 27% | 29% |
| | Overall satisfaction with cultural & | Mike Bell | Т | 28% | 28% | 30% | 32% |

| | | | Set targets | 2008-09 target / | | Targets | |
|------------|---|------------------|----------------------|------------------|-------|---------|-------|
| PI Ref | PI Description | HoS | or baseline in 2009? | outturn | 09/10 | 10/11 | 11/12 |
| | recreational facilities (source - | | | | | | |
| | Customer Panel Survey) | | | | | | |
| NI 11 | Engagement in the Arts (county wide) | Mike Bell | T | n/a | 51% | 52% | 53% |
| | nity influence | | | | | | |
| NI 4 | % of people who feel that they can influence decisions in their locality Annual (source - Place Survey/Customer Panel survey) | Hugh Bennett | В | n/a | n/a | n/a | n/a |
| | Awareness of Budget jury process (Customer Panel Survey) | Hugh Bennett | В | n/a | n/a | n/a | n/a |
| Sense o | f Community | | | | | | • |
| NI 3 | Civic participation in the local area (source - Place survey/ Customer Panel survey) | Claire Felton | В | n/a | n/a | n/a | n/a |
| NI 1 | % of people who believe people from different backgrounds get on well together in their local area (source - Place survey/ Customer Panel survey) | Claire Felton | В | n/a | n/a | n/a | n/a |
| | NI 2 - % of people who feel that they belong to their neighbourhood (source - Place survey/ Customer Panel survey) | Mike Bell | В | n/a | n/a | n/a | n/a |
| | Electoral turnout | Claire Felton | Т | | n/a | n/a | 38% |
| Priority - | Sense of Community Output measur | | | . I | | | |
| Anti Soc | cial Behaviour and Crime | | | | | | |
| CS2 | Diversionary activities – number of sessions provided | Mike Bell | Т | 157 / 176 | 157 | 165 | 173 |
| CS3 | Diversionary activities – number of users attending | Mike Bell | Т | 436 / 617 | 436 | 458 | 481 |

| | | | Set targets | 2008-09 target / | | Targets | |
|--------|---|-----------------|----------------------|----------------------|---------|---------|---------|
| PI Ref | PI Description | HoS | or baseline in 2009? | outturn | 09/10 | 10/11 | 11/12 |
| NWBCU1 | Number of Burglaries | Mike Bell | Т | 360 / 438 | 360 | n/a | n/a |
| NWBCU2 | Number of violent crimes | Mike Bell | Т | 1056 / 973 | 1056 | n/a | n/a |
| NWBCU3 | Number of robberies | Mike Bell | Т | 60 / 61 | 60 | n/a | n/a |
| NWBCU4 | Number of vehicle crimes | Mike Bell | Т | 768 / 744 | 768 | n/a | n/a |
| | % of PACT meetings attended by CMT members | Hugh Bennett | Т | 85% / 85% | 85% | 85% | 85% |
| CS1A | CCTV incidents reported – Crime | Mike Bell | Т | 2983 / 3407 | 2983 | 3600 | 3600 |
| CS1B | CCTV incidents initiated by CCTV | Mike Bell | Т | 1047 / 991 | 1047 | 1100 | 1100 |
| | Number of Domestic violence incidents investigated - new local PI from CDRP figures | Mike Bell | В | n/a | n/a | n/a | n/a |
| | % of DV incidents resulting in a charge – new local PI from CDRP figures | Mike Bell | В | n/a | n/a | n/a | n/a |
| Commur | nity Events | | | | | | |
| SC1 | Attendance at arts events | Mike Bell | Т | 25, 253 / 20,642 | 25.250 | 25,750 | 26,275 |
| SC2 | Attendance at bonfire | Mike Bell | Т | 11,339 / 2,757 | 11,350 | 11,575 | 11,800 |
| SC3 | Sports centres usages | Mike Bell | Т | 672,420 / 627,404 | 672,420 | 755,425 | 787,767 |
| SC4 | Sports development usages | Mike Bell | Т | 20,505 / 21,219 | 22,556 | 24,812 | 26,053 |
| NI 8 | Adult Participation in Sport | Mike Bell | Т | n/a | 22% | 23% | n/a |
| | Active survey (Sport England) – Participation | Mike Bell | Т | n/a | 24.7% | 25.7% | 26.7% |
| | Active survey (Sport England) – Volunteering | Mike Bell | Т | n/a | 7% | 7% | 7% |
| | Active survey (Sport England) – Club Membership | Mike Bell | Т | n/a | 30% | 31% | 32% |
| | Active survey (Sport England) – Receiving Tuition | Mike Bell | Т | n/a | 20.7% | 21.7% | 22.7% |
| | Active survey (Sport England) – Organised competition | Mike Bell | Т | n/a | 18.5% | 19.5% | 20.5% |
| Commur | nity influence | | | | | | |

| | | | Set targets | 2008-09 target / | | Targets | |
|--------|---|------------------|----------------------|------------------|-------|---------|-------|
| PI Ref | PI Description | HoS | or baseline in 2009? | outturn | 09/10 | 10/11 | 11/12 |
| | % of PACT meetings attended by CMT members (quarterly) | Hugh Bennett | Т | 85% / 85% | 85% | 85% | 85% |
| NI 3 | Civic participation in the local area Annual (source - Place Survey/ Customer Panel survey) | Claire Felton | В | n/a | n/a | n/a | n/a |
| | Number of children attending "You decide" consultation events | Phil Street | Т | n/a | 80 | 90 | 100 |
| | Number of responses to internet budget consultation | Hugh Bennett | Т | n/a | 30 | 40 | 50 |
| | %age of residents who know who their local councillor is (source - Customer Panel Survey) | Claire Felton | Т | 40% | 42% | 43% | 45% |
| | Number of lifeline units in use | Mike Bell | Т | 556 / 547 | | | |
| | f Community | | | | | | |
| NI6 | participation in regular volunteering Annual (source - Place survey/ Customer Panel survey) | Hugh Bennett | В | n/a | n/a | n/a | n/a |
| | Proportion of members of the Equalities and Diversity forum and Disabled Users Group satisfied with the Council – new local indicator | Claire Felton | В | n/a | n/a | n/a | n/a |
| | Number of people attending E & D events (e.g. Divali, Black history month) new local indicator | Claire Felton | В | n/a | n/a | n/a | n/a |
| | %age of electoral age on electoral roll – new local indicator | Claire Felton | В | n/a | n/a | n/a | n/a |
| | No. of hate crime incidents | Claire Felton | activity measure | n/a | n/a | n/a | n/a |
| | % of reported hate crime incidents requiring further action that received further action – new local indicator | Claire Felton | Т | n/a | 100% | 100% | 100% |

| PI Description | | Set targets | 2008-09 target / | | Targets | |
|---|--|--|------------------|--|----------------|----------------|
| | HoS | or baseline in 2009? | outturn | 09/10 | 10/11 | 11/12 |
| %age of residents who remember receiving 'Together Bromsgrove' – (source - Customer Panel Survey) | Hugh Bennett | Т | 62% | 65% | 70% | 75% |
| %age of residents who found 'Together Bromsgrove' useful – (source - Customer Panel Survey) | Hugh Bennett | Т | 62% | 65% | 70% | 75% |
| – Street Scene & Climate Change – Ou | tcome meas | ures | | | | |
| Satisfaction with cleanliness of your street (source - Customer Panel survey) | Mike Bell | Т | 58% | 62% | 63% | 65% |
| Overall general satisfaction with the area (source - add question to Customer Panel survey in years when Place survey not held) | Kevin Dicks | Т | n/a | 55% | 60% | 65% |
| Level of air quality – reduction of NOx and primary PM10 emission through local authority estate & operations | Phil Street | В | n/a | n/a | n/a | n/a |
| CO2 reduction from local authority operations | Phil Street | В | n/a | n/a | n/a | n/a |
| Street Scene & Climate Change – Ou | tput measur | es | | | | l |
| Missed household collections | Mike Bell | T | 1400 / 1136 | 1140 | 1018 | 1000 |
| Missed recycle collections | Mike Bell | Т | 600 / 281 | 240 | 229 | 210 |
| Residual waste per household | Mike Bell | Т | 593kg / 586kg | 593kg | 593kg | 593kg |
| %age waste re-used, recycled or composted | Mike Bell | Т | 45% / 43.25% | 30% | 35% | 40% |
| | %age of residents who remember receiving 'Together Bromsgrove' – (source - Customer Panel Survey) %age of residents who found 'Together Bromsgrove' useful – (source - Customer Panel Survey) Street Scene & Climate Change – Out Satisfaction with cleanliness of your street (source - Customer Panel survey) Overall general satisfaction with the area (source - add question to Customer Panel survey in years when Place survey not held) Level of air quality – reduction of NOx and primary PM10 emission through local authority estate & operations CO2 reduction from local authority operations - Street Scene & Climate Change – Out Missed household collections Missed household collections Residual waste per household %age waste re-used, recycled or | %age of residents who remember receiving 'Together Bromsgrove' — (source - Customer Panel Survey) %age of residents who found 'Together Bromsgrove' useful — (source - Customer Panel Survey) - Street Scene & Climate Change — Outcome meas Satisfaction with cleanliness of your street (source - Customer Panel survey) Overall general satisfaction with the area (source - add question to Customer Panel survey in years when Place survey not held) Level of air quality — reduction of NOx and primary PM10 emission through local authority estate & operations CO2 reduction from local authority operations - Street Scene & Climate Change — Output measur Missed household collections Mike Bell Missed recycle collections Mike Bell Residual waste per household Mike Bell %age waste re-used, recycled or Mike Bell | PI Description | PI Description HoS or baseline in 2009? %age of residents who remember receiving 'Together Bromsgrove' — (source - Customer Panel Survey) %age of residents who found 'Together Bromsgrove' useful — (source - Customer Panel Survey) Street Scene & Climate Change — Outcome measures Satisfaction with cleanliness of your street (source - Customer Panel survey) Overall general satisfaction with the area (source - add question to Customer Panel survey in years when Place survey not held) Level of air quality — reduction of NOx and primary PM10 emission through local authority estate & operations CO2 reduction from local authority operations — Street Scene & Climate Change — Output measures Mike Bell T 1400 / 1136 Mike Bell T 600 / 281 Residual waste per household Mike Bell T 593kg / 586kg %age waste re-used, recycled or Mike Bell T 593kg / 586kg %age waste re-used, recycled or Mike Bell T 593kg / 586kg %age waste re-used, recycled or Mike Bell T 593kg / 586kg %age waste re-used, recycled or Mike Bell T 593kg / 586kg %age waste re-used, recycled or Mike Bell T 45% / 43.25% | PI Description | PI Description |

Commentary on NI 191 and NI 192

Nis 191and 192 are linked to the reduction in green waste. We are now charging for this service. We currently have 13,600 properties out of the 38,000 total that have signed up. This means a reduction in the volume of green waste collected hence our reducing figures. It also means that more people are placing green waste in residual bins and therefore increasing the kg's collected. The 30% figure reflects the

| | | | Set targets | 2008-09 target / | Targets | | |
|---|---|--|--|---|-------------------------------|------------------------|-------------------------------|
| PI Ref | | HoS | or baseline in 2009? | outturn | 09/10 | 10/11 | 11/12 |
| charging improve | of green, the 35 and 40% in future year ment. | ars are because | of our change t | o a co-mingled collec | tion service v | vhich will show | v an |
| NI 195 | Improved street & environmental cleanliness - graffiti | Mike Bell | Т | 5% / 2% | 5% (4%) | 5% (3%) | 5% (2%) |
| NI 195 | Improved street & environmental cleanliness - litter | Mike Bell | Т | 13% / 6% | 13% (10%) | 13% (8%) | 13% (6%) |
| NI 195 | Improved street & environmental cleanliness - detritus | Mike Bell | Т | 20% / 15% | 20% (15%) | 20% (15%) | 20% (15%) |
| NI 195 | Improved street & environmental cleanliness - fly posting | Mike Bell | Т | 1% / 0% | 1% | 1% | 1% |
| year end | a change in the system of measureme I has proved to be better than we would gures to those shown in brackets abov | d originally have | | | | | |
| We had | a change in the system of measureme | | | | | | |
| We had year end | a change in the system of measureme I has proved to be better than we would | d originally have | | | | | |
| We had year end NI 195 fi | a change in the system of measureme that has proved to be better than we would gures to those shown in brackets abov Improved street & environmental cleanliness fly tipping | d originally have | expected. As a | 2 / 2 | uld now char | nge the targets | for 3 of the |
| We had year end NI 195 fi NI 196 | a change in the system of measureme has proved to be better than we would gures to those shown in brackets above the limproved street & environmental | d originally have e | expected. As a | a consequence we co | uld now char | nge the targets | s for 3 of the |
| We had year end NI 195 fi NI 196 NI 187 Corpora | a change in the system of measureme I has proved to be better than we would gures to those shown in brackets abov Improved street & environmental cleanliness fly tipping Tackling fuel poverty | d originally have | expected. As a | 2 / 2 | uld now char | nge the targets | s for 3 of the |
| We had year end NI 195 fi NI 196 | a change in the system of measureme I has proved to be better than we would gures to those shown in brackets abov Improved street & environmental cleanliness fly tipping Tackling fuel poverty Ite and key service measures Speed of processing planning | d originally have re Mike Bell Phil Street Dave | expected. As a | 2 / 2 n/a 75% / 69% | uld now char 2 n/a | nge the targets 2 n/a | for 3 of the |
| We had year end NI 195 find 196 NI 187 Corpora | a change in the system of measureme thas proved to be better than we would gures to those shown in brackets abov Improved street & environmental cleanliness fly tipping Tackling fuel poverty Ite and key service measures Speed of processing planning applications – major Speed of processing planning | Mike Bell Phil Street Dave Hammond Dave | expected. As a | 2 / 2 n/a 75% / 69% (within 13 weeks) 80% / 77% | uld now char 2 n/a 80% | 2 n/a 85% | 2 n/a 85% |
| We had year end NI 195 fil NI 196 NI 187 Corpora NI 157 NI 157 | a change in the system of measureme I has proved to be better than we would gures to those shown in brackets abov Improved street & environmental cleanliness fly tipping Tackling fuel poverty Ite and key service measures Speed of processing planning applications – major Speed of processing planning applications –minor Speed of processing planning | Mike Bell Phil Street Dave Hammond Dave Hammond Dave Dave | Expected. As a B T T | 2 / 2 n/a 75% / 69% (within 13 weeks) 80% / 77% (within 8 weeks) 90% / 89% | 2 n/a 80% 85% | 2 n/a 85% | 2 n/a 85% 85% |
| We had year end NI 195 fill NI 196 NI 187 Corpora NI 157 NI 157 | a change in the system of measureme thas proved to be better than we would gures to those shown in brackets abov Improved street & environmental cleanliness fly tipping Tackling fuel poverty Ite and key service measures Speed of processing planning applications – major Speed of processing planning applications –minor Speed of processing planning applications –other CSC - resolution at 1st point of contact, | Dave Hammond Dave Hammond Dave Hammond Dave Hammond Dave Hammond Dave Hammond Dave | Expected. As a second of the s | 2 / 2 n/a 75% / 69% (within 13 weeks) 80% / 77% (within 8 weeks) 90% / 89% (within 8 weeks) | 2 n/a 80% 85% 90% | 2 n/a 85% 85% | 2 n/a 85% 85% 90% |

| | | | Set targets | 2008-09 target / | | Targets | |
|--------|--|--------------------|----------------------|---------------------------|-----------|----------|---------|
| PI Ref | PI Description | HoS | or baseline in 2009? | outturn | 09/10 | 10/11 | 11/12 |
| | | Poole | | | | | |
| NI 181 | time to process HOB/CT benefit claims or change events – monthly | Jayne Pickering | Т | 16 days / 15.03 days | 15 days | 15 days | 15 days |
| LPIB1a | Total value of HB overpayments outstanding at the start of the quarter. | Jayne Pickering | activity measure | n/a | n/a | n/a | n/a |
| LPIB1b | Total value of HB overpayments identified during the quarter | Jayne Pickering | activity measure | n/a | n/a | n/a | n/a |
| LPIB1c | % of HB overpayments recovered during the quarter of the outstanding debt. | Jayne Pickering | Т | n/a | 15% | 20% | 25% |
| LPIB1d | Maximum % of the outstanding HB overpayments debt written off during the quarter | Jayne Pickering | T | n/a | 2% | 2% | 2% |
| NI 179 | VFM total net value of cash releasing gains since the start of 2008-09 | Jayne Pickering | Т | £602k / £615k | £876k | £1,341k | £1,472k |
| | %age of invoices paid within 10 days of receipt | Jayne Pickering | Т | n/a | 90% | 90% | 90% |
| | %age of invoices paid within 30 days of receipt | Jayne Pickering | Т | 98% / 99% | 98% | 98% | 98% |
| | Number of complaints received | Hugh Bennett | activity measure | n/a | n/a | n/a | n/a |
| | Level of equality standard | Claire Felton | Т | Level 2 / level 2 | level 3 | n/a | n/a |
| | New Equality framework (replaces equality standard above in 2009/10) | Claire Felton | В | n/a | n/a | n/a | n/a |
| | Sickness absence – average days per employee | Jo Pitman | Т | 8.75 days / 10.72 days | 8.75 days | 8.5 days | 8 days |